### Phase One:
#### Understanding Cornell & Laying the Foundation for the CMP
1.1 Kick-off Session  
1.2 Review of Background Materials  
1.3 Inventory of the Land Base and Landscapes of Cornell  
1.4 Preparation of Base Map  
1.5 Preparation of Digital Base Model  
1.6 Analysis of Cornell’s Physical Environment  
1.7 Interviews with the Cornell Community and its Neighbors  
1.8 Review and Refinement of Study Scope and Process  
1.9 Transportation, Circulation and Parking Analysis  
1.10 Utilities Analysis  
1.11 Development of Preliminary Sustainability Framework  
1.12 Current and Fast-Track Project Analysis  
1.13 Preparation of Presentation: Findings and Preliminary Principles  
1.14 Milestone Sessions  
1.15 Opportunities Workshops  
1.16 Preparation of Issues, Opportunities and Principles Report  
1.17 Community Open House

### Phase Two:
#### Refining the Vision and Defining CMP Options
2.1 Landscape and Area Workshops  
2.2 Preparation of Draft CMP Options  
2.3 Modeling of Draft CMP Options  
2.4 Review Sessions  
2.5 Refine CMP Options and Prepare Panels  
2.6 Community Open House

### Phase Three:
#### Preparing the Campus Master Plan
3.1 Preparation of Draft Master Plan  
3.2 Review Sessions  
3.3 Revisions to Draft Campus Master Plan  
3.4 Milestone Sessions  
3.5 Community Open House  
3.6 Finalization of the Campus Master Plan  
3.7 Finalization and Transfer of Campus Model

### Consultation:
- Interviews  
- Meetings and Workshops  
- Deans  
- Assemblies  
- Campus Planning Committee  
- Ad Hoc Groups  
- University Neighbourhood Council  
- Board of Trustees  
- Community Open House